ANNUAL REPORT 2021-2022

SADC

Société d'aide au développement de la collectivité

DES ÎLES-DE-LA-MADELEINE

Partner of your success for 40 years

Word from the President and the General Director

It is with pleasure that we present to you the activity report for the fiscal year which ended on March 31, 2022, marking the 40th year of activities of your SADC. It is once again impressive to see the strength of the economy and the dynamism of local businesses, which must nevertheless deal with the challenges related to COVID-19, as well as with those of recruitment and retention of manpower.

The dynamism is such that the corporation's investments for the 21-22 financial year, using its own funds, remained around the annual average, i.e., at \$1,133,000. By adding the FARR files, which represent \$417,000 in loans, the overall amount invested is \$1,550,000 with all the financing tools available to the organization.

The integration of young people into the business world and the transfer of businesses are key elements of the year. While several localities in Quebec are struggling to find business successors, so far, in the Islands, the next generation is generally present, the SADC having financed nearly 100 transfer files since 2007.

In terms of support and training, 128 companies have benefited from a diversity of expertise (in management, human resources, sustainable development, digital) via the Structural Technical Assistance, Business Support and Virage Vert programs, in particular, for non-repayable contributions totaling \$328,777. These interventions are levers to propel companies even further.

In local development, a key component of the Community Development Program whose function is to meet the community's collective needs, 22 projects were supported in the main economic sectors of fishing, tourism and bio food, as well as at the worker recruitment and retention issues and digital integration, for total non-repayable contributions of \$96,817.

In closing, the results that we are presenting to you are generated both by the excellent work of our employees, our volunteers, mentors and administrators and by the sustained use, by companies, of SADC financial services and products. To all of you, thank you! A special thank you to our main partner, Canada Economic Development, which, beyond the entity, is made up of people who are constantly attentive to the needs of the community. Let us also highlight the remarkable work of the entire team of the Réseau des SADC et CAE du Québec who. despite all the pressure and the often very short deadlines, is of unwavering support! Finally, thank you to the local partners for their trust and their sense of collaboration! We consider ourselves privileged to work in an environment where there is such concern for reconciling interventions, so as to meet the needs of all stakeholders.

Hugues Solomon, president

Daniel Gaudet, General Director

A team attentive to the needs of the community



Marie-Hélène Eloquin | Administrative Assistant Isabelle Lapierre | Business Advisor Daniel Gaudet | General Director Josiane Doyle | Business Advisor Katherine Wanamaker | Marketing Advisor

Employee who was part of the team during the year **Nadine Leblanc** | Business Advisor

Committed volunteers

Board of Directors

Hugues Solomon, president
Joël Lapierre, vice-president
Éric Jomphe, treasurer
Lysanne Déraspe, secretary
Émilie Arseneau
Anne Bourgeois
Judy Legault
Yves Martinet
Pier-Philippe Poirier
Lisandre Solomon

354
HOURS OF VOLUNTEERING

Mentors

Louis Fournier
Mark Joncas
Normand Lebel
Michel Nadeau
Jean-Pierre Turbide

Jean-Pierre Turbide



OUR MAIN PARTNERS

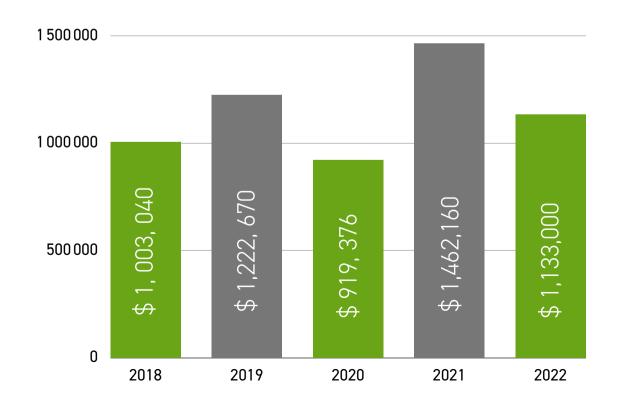
- Arrimage
- Caisses populaires Desjardins des Îles
- CEDEC
- Chambre de commerce des Îles
- Communauté maritime des Îles
- La Vague
- Le Bon goût frais des Îles
- Réseau des SADC et CAE du Québec
- Réseau Mentorat
- Services Québec
- Table de concertation en ressources humaines des Îles



\$5,386,525

Evolution of investments over the last 5 years

IINVESTMENTS GENERATED



Regular investment fund

Flexible terms that meet the needs of the business

18 \$ 275,000



"The SADC greatly facilitated my entrepreneurial process by offering me an advantageous financing program and by giving me valuable advice. The highly human and professional side of the organization charmed me right from the beginning of the process."

- Clémence Poirier, Magasin du Dollar

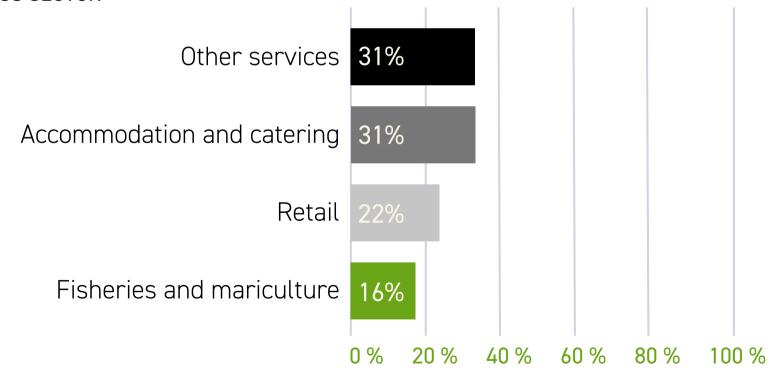
Business succession fund

Acquisition of a business
Deferral of capital repayment

7 S 255,000

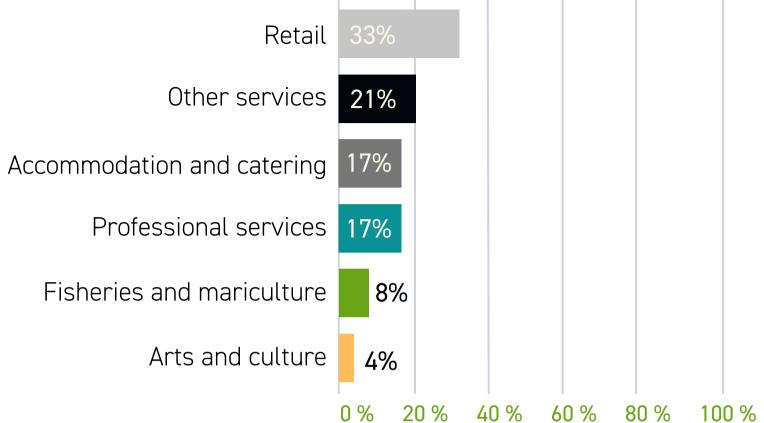
INVESTMENTS

BY BUSINESS SECTOR



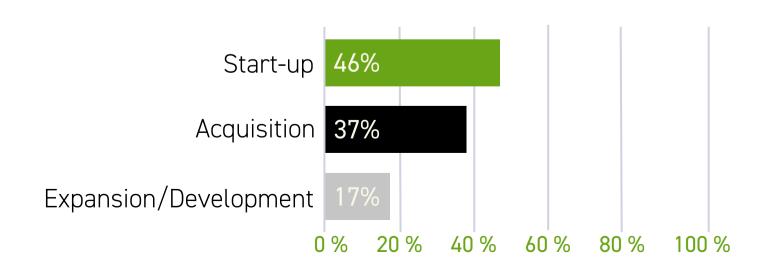






INVESTMENTS







A tool to promote good management and business success

BUSINESSES 5 1 2 7 7

Access to specialized expertise in the following areas:

- Management
- Information and communication technologies
- Development

NEW PROGRAM - VIRAGE VERT

BUSINESS \$ 14.500

Web presence

Help businesses improve their web presence

TRAINING

41

PARTICIPANTS

- Use social networks to attract employees
- Social networks for beginners
- Social networks for intermediaries
- Improve one's brand image
- Manage your Google listing



Personalized support

42

3 BUSINESSES SUPPORTED Pilot project Social media management

23



Financial contributions

22 PROJECTS \$ 96.817

Initiatives to encourage buying locally and to promote local businesses on social networks

" WIN BY BUYING LOCALLY " CONTEST













29 110 NIERACTIONS

102174^{sма}

Initiatives to encourage buying locally and to promote local businesses on social networks

ADVENT CALENDAR













31 717

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NTERACTIONS

Activities organized by the HR Table

TRAINING

525 PARTICIPANTS



- Learn from the Olympic experience to create a motivating work environment
- Motivation workshop with Bruny Surin
- Workshop on compensation
- Certification in leadership
- How to keep the balance despite the storm
- Continuum for psychological health
- Training on governance
- Introduction to the Process Communication Model
- Self-management: an urgent necessity
- Personality traits and disorders

PROJECTS

- Workforce management planning
- HR center of excellence

TABLE MEMBERS

- Caisse populaire Desjardins des Ramées
- Campus collégial des Îles
- Centre de services scolaire des Îles
- CISSS des Îles
- Communauté maritime des Îles
- Coop L'Unité
- CTMA
- Fruits de mer Madeleine
- La Renaissance des Îles
- Mines Seleine
- Résidence Plaisance
- Services Québec
- SADC des Îles



Mentoring for entrepreneurs

VOLUNTEER NEW SUPPORT REQUESTS

MENTOR-MENTEE TANDEMS IN ACTION

103
ENTREPRENEURS
AND MANAGERS
SUPPORTED FOR
16 YEARS

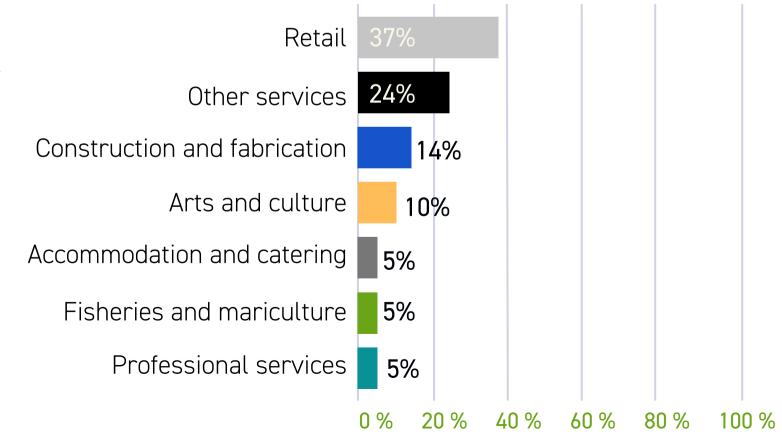
SPECIAL PROGRAMS COVID-19

LOANS - FARR

8° 5417.000



BY BUSINESS SECTOR



SPECIAL PROGRAMS Technical help

22⁸ | \$297,000

- companies supported by La Vague, in order to carry out strategic planning and thus plan the best growth options
- companies supported by Le Bon goût frais des Iles, in order to develop a marketing strategy



Show by François Bellefeuille

PARTICIPANTS
Employees, volunteers,
partners, clients

Video clips

videos highlighting local businesses from different sectors of activity supported over the years

For 40 years...

MORE THAN

29 MILLION
INVESTED

ACCOMPANIEMENT

MILLION
NON-REPAYABLE CONTRIBUTIONS

1800 BUSINESSES





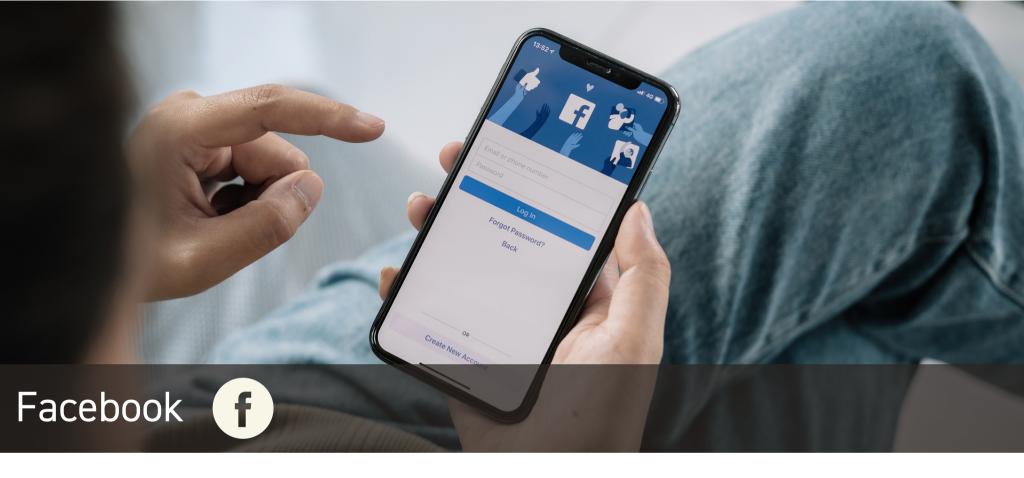


Acquisition of «Mobil'eau»

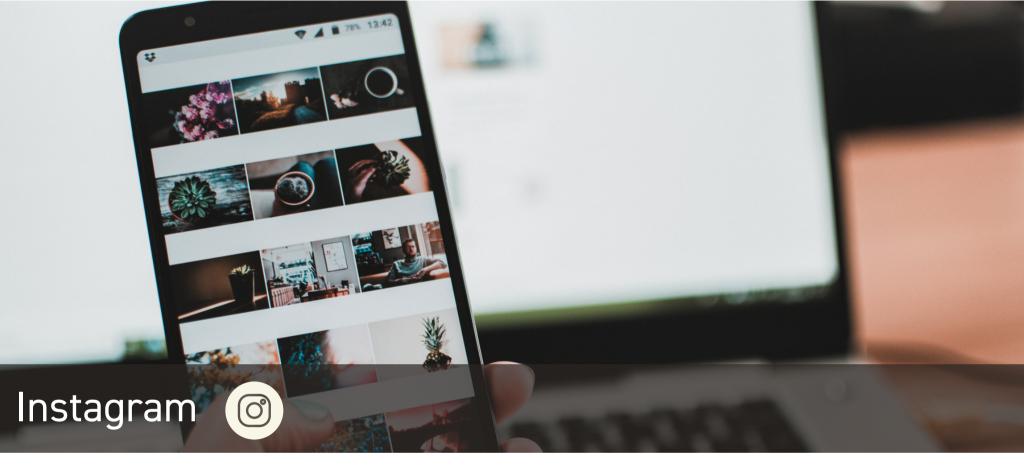
Trailer equipped with a drinking water station, which will allow Madelinots and visitors to fill their reusable water bottle without having to use single-use plastic bottles, during summer events where access to water drinking is restricted.

Our communications

SAMPLETTERS



2 7 0 5 SNY (25 %)



491 FANS (162%)

143 PUBLICATIONS

22 502 VIEWS



sadcdesiles.com



Canada Economic Development for Quebec Regions offers a financial support to the SADC

SADC des Îles-de-la-Madeleine

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